

### **CONTENTS**

- 3 EDITORIAL
- 4 THE COMMUNITY OF COOPERATION IN A NUTSHELL
- 6 A SPOTLIGHT ON LNOB
- 9 WHAT WE HAVE ACHIEVED
- 10 REDUCE ALL FORMS OF VIOLENCE OUTCOME 1
- 12 RIGHTS TO ECONOMIC RESOURCES AND BASIC SERVICES
  OUTCOME 2
- **14 KNOWLEDGE AND SKILLS FOR SUSTAINABLE DEVELOPMENT**OUTCOME 3
- 16 SOCIAL, ECONOMIC AND POLITICAL INCLUSION OUTCOME 4
- 18 FINANCIAL STATEMENTS 2023

#### **IMPRINT**

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KOGE ANNUAL REPORT 2023 — 3

#### Dear Reader,

As we reflect on the past year, it is with immense pride that we share the achievements and strides made by the Community of Cooperation (KoGe). Our collective journey, underscored by shared values and an unwavering commitment to justice, peace and inclusion, has brought us closer to our vision of a world where lives can be transformed, and no one is left behind.

In 2023, KoGe expanded its reach, deepened its impact and refined its strategies to address the complex challenges faced by the world's most vulnerable populations. In a global context marked by escalating violence, shrinking civic spaces and increasing fragility, KoGe has remained steadfast in its mission. Our work, rooted in the principles of faith and human rights, has empowered communities, strengthened resilience, and promoted sustainable development across 43 countries.

Our commitment to the Sustainable Development Goals (SDGs), particularly SDG 16+, on just, peaceful and inclusive societies, continues to guide our efforts. This past year, our members and partners reached over 800,000 people, providing them with, among others, essential services, education and opportunities for economic empowerment. We have seen the transformative power of our programmes in the lives of the marginalised—including women, youth, indigenous communities and survivors of violence—who have gained not just the means to survive, but the confidence and tools to thrive.

KoGe's unique ability to mobilise religious actors and foster interreligious dialogue has proven invaluable in peacebuilding efforts. Our work in conflict-sensitive programming and advocacy has not only provided immediate relief but also laid the groundwork for long-term change, ensuring that even in the most fragile contexts, hope and peace can prevail.

The stories highlighted in this report are a testament to the resilience and courage of the people involved in our projects. They remind us that there is still a lot of work to be done. The importance and relevance of international development cooperation remains as high as ever.

As we look ahead to the next phase of our programme, we are committed to building on the lessons learned and continuing our journey towards a world where peace, justice and inclusion are not just ideals, but realities for all. Together, we are ensuring that no one is left behind in the pursuit of a better tomorrow.

Best regards, in the name of our entire Community of Cooperation,

Sarah Makanjera, President

J. Miljin

### THE COMMUNITY OF COOPERATION IN A NUTSHELL

#### Who We Are

The Community of Cooperation (KoGe) is a Swiss tions sharing a Protestant background: Frieda ternational Blue Cross (IBC), Mission 21, Mission zerland, Service de Missions et d'Entraide (SME) and TearFund Switzerland. KoGe was founded in 2012 as a network of like-minded faith- and human rights-based Swiss organisations with the overall goal of improving the efficiency and effectiveness of its members' worldwide coand faith-based partner organisations, among which are churches, women's rights organisa- gramme since 2021.

tions, youth-led organisations and many more, umbrella association of nine member organisa- KoGe's network is exceptional in its scope and reach and often present and well-connected in (formerly cfd), Connexio develop, Horyzon, In- fragile and conflict-affected contexts where few other NGOs operate. KoGe provides an impor-Evangélique Braille (MEB), Salvation Army Swit- tant platform for learning and exchange to the staff of its members and partners. KoGe's learning journeys are effective and have an influence on the quality of programming as well as on the successful implementation of relevant transversal themes such as leave no one behind (LNOB), gender equality and conflict-sensitive programoperation programmes. With its mix of secular ming. KoGe has operated as an independent association under Swiss law with a common pro-



















#### Our organisation

#### **Board**

- Jochen Kirsch, Mission 21, President until 31.12.2023
- Ulrich Bachmann, Connexio develop, Vice President
- Anne Babb, IBC
- Sarah Makanjera, Salvation Army
- Andrea Rüegg, Horyzon
- Thomas Stahl, TearFund

#### Staff of the KoGe secretariat

- Sabrina Beeler Stücklin
- Madeleine Bolliger
- Mirjam Moser
- Andreas von Känel

#### Focal points

- Flavia Ganarin
- Corinna Bütikofer Nkhoma

#### What we do

ful, Just and Inclusive Societies," builds on a concept of the "Pathfinders for Peaceful, Just and Inclusive Societies," a movement co-founded by the Swiss government. SDG 16+ states that SDG 16, focusing on peaceful and inclusive societies, must not be considered in isolation from the other SDGs. The "plus" therefore emphasises the link between SDG 16 and other SDGs.

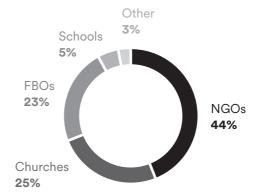
In 2023, KoGe developed a road map for the new phase 2025-2028, which will essentially be a continuation of the current phase while building on KoGe's strengths and lessons learnt, including its pledge to leave no one behind. The programme will be implemented within a context of mounting violence, shrinking civic space

KoGe's programme, "Delivering SDG 16+: Peace- and increased fragility. To counter violence, KoGe will capitalise on its ability to mobilise religious actors and strengthen interreligious approaches to peacebuilding while continuing to combat sexual and gender-based violence. To counter the shrinking space of civil society, KoGe will train its worldwide partners in effective advocacy for more protective laws and regulations and continue to support duty bearers to protect the rights of those furthest behind. Finally, KoGe will continue to increase its preparedness to work in contexts of heightened fragility by elevating its security preparedness and its ability to deliver conflict-sensitive pro-



Volunteers working for the YWCA Leadership Academy in Haiti

#### Worldwide partner organisations



#### Support by SDC

KoGe's programme 2021-2024 is supported by the Swiss Agency for Development and Cooperation (SDC) of the Federal Department of Foreign Affairs (FDFA).

KoGe total progamme costs 2023: CHF 19,653,343 Contribution of SDC: 34.5%

### A SPOTLIGHT ON LNOB

### WHAT WORKS IN LNOB-TRANSFORMATIVE **PROGRAMMING**

continued its learning journey on the subject, or- ple at the margins of society.

Leaving No One Behind (LNOB), the commit- ganised a mid-term review on LNOB and co-fiment to work with and for the most vulnerable nanced LNOB-sensitive evaluations. As lessons and excluded people worldwide, lies at the heart emerge, they can be captured to improve the of KoGe's SDG 16+ programme. In 2023, KoGe effectiveness of programmes for and with peo-

#### LNOB – What Works in Education

Marginalised people are often excluded from educational opportunities. Many of the most vulnerable people do not meet the require- creased self-confidence, the ability to manage ments to access formalised education pro- stress and anxiety and better mental health. grammes, such as vocational diploma courses. Life skills training, mainstreamed in both formal In this situation, non-formal education can be and non-formal education, had positive effects an entry point to empower persons who do not yet qualify for these programmes. While pro- social integration of marginalised students, as viding non-formal education, KoGe members well as on dropout rates. and partners also advocate for better access ment entities. Lowering the hurdles to enrol, for instance by acknowledging certificates from crease access to vocational training.

tor, however, has proven crucial for students

tional education, partner organisations around the world reported positive effects such as inon the reduction of violence in schools and the

Last but not least, members and partners to formal education for all at relevant govern- have observed multiple positive effects of vocational training on the economic situation, decision-making power in the family and the comnon-formal education, can be a means to in- munity, social acceptance and dignity of marginalised participants. Especially for survivors of In recent years, KoGe has learned that it is key sexual and gender-based violence (SGBV), ecoto adapt educational settings and practices to nomic activities have proven to be an important the needs of vulnerable students. Another fac- means to escape violent relationships and build an independent life. Hence, vocational training with special needs, such as people with disa- has become an integral part of programmes to bilities, persons with post-traumatic stress dis- support survivors. Promising results in the realm order (PTSD) or refugees: namely, promoting of income generation and gender norms were better self-esteem and supporting psychoso- sometimes met with resistance by family memcial health. Both were identified as equally im- bers. For this reason, in the future it will remain portant success factors in effective education crucial to address barriers related to social norms for vulnerable and socially marginalised people. and gender equality in order to foster inclusive By integrating life skills into basic and voca- and equitable educational opportunities for all.

#### **LNOB – What Works in Health**

Providing quality primary healthcare and pre- basic health services and treatment for vulneravention measures for marginalised and vulner- ble people, such as internally displaced people, able people was again at the heart of KoGe's those with disabilities, survivors of violence, and health programmes in 2023. KoGe members those suffering from tuberculosis (TB), leprosy and partners focused on providing access to or HIV/AIDS. Psychosocial support services and



Trained ophthalmic nurse in Limbe, Cameroon

trauma healing remained a key component and a cross-cutting topic in 2023, especially in regions with escalating violence such as Haiti or rates and prevalence of deformities. the occupied Palestinian territory. Results indiing mechanisms to deal with their disability or trauma when treatment is accompanied by psychological support. Given the increasing fragility in many contexts, a more systematic availability of psychological support services in primary healthcare may be an important component of holistic quality health services.

KoGe members and partners successfully applied interdisciplinary approaches to provide access to health services for all. Frieda and its partner in Bosnia Herzegovina (BiH) successfully implemented an approach unique in that country, where psychologists work together with pedagogues and social workers to support project participants and their entire families in managing the consequences of psychological disorders, especially PTSD and consequences of transgenerational trauma in everyday life. The Salvation Army and its partners in Bangladesh and the Philippines strengthened the capacities of staff, invested in improved health facilities and organised awareness campaigns.

This has resulted in early detection of TB and leprosy cases and ultimately reduced death

Despite the encouraging results in transformcate that marginalised people have better cop- ing KoGe's health interventions to the benefit of most vulnerable and marginalised people, it remains a challenge to overcome exclusionary factors: According to SME, the budget constraints of public health facilities and the shortage of medicines in Laos remain barriers for vulnerable people who cannot afford private healthcare. In BiH, Frieda and its partners have difficulties reaching male youth and men due to the stigma related to mental health, and Mission 21 reported that socio-political fragility and climate change effects continue to increase in their project countries and they jeopardise the right of especially marginalised people to access health services. KoGe will maintain its focus on the most left-behind people and communities and will keep developing strategies to mitigate exclusionary factors.

#### What Is LNOB-Transformative Programming?

dress the root causes of poverty and exclusion, for instance by addressing harmful social norms, challenging unequal power relations and promoting non-discriminatory policy-making. KoGe's experience shows that it is not sufficient to offer uitable access for all. MEB, for instance, provides documents in braille to make them accessible to sults people with a visual impairment to identify the physical, communication and transportation or single mothers with children. barriers that can prevent them from engaging in a project.

LNOB-transformative programming tries to ad- KoGe supports its members and partners on their way to becoming more LNOB-transformative in their programming. KoGe's goal is to develop more inclusive policy-making and service delivery from the grassroots to the national level. To do so, it is necessary to question power strucall people the same access to services. Some- tures, to include people left behind in the governtimes it is necessary to adapt the design to a mar- ance of organisations and projects, to commit to ginalised group's particular needs to achieve eq- inclusive, barrier-free design and to address the political level, for instance by advocating for the adoption of laws and implementation of decrees participants with a visual handicap. It also con- for groups left behind, such as persons with a disability, members of the LGBTQI+ community

#### **Examples of LNOB-Transformative Programmes**

MEB is committed to work on an equal footing with its partner organisations around the world. These are often managed by people with visual impairments themselves. Through its holistic and inclusive approach, the organisation combines highly specialised work at individual and community levels with advocacy for and by the people concerned. In this way, MEB contributes to the implementation of the United Nations Convention on the Rights of Persons with Disabilities, supports equitable access to education for children with disabilities, and values the unique contribution to political and social life of people with visual impairments.

One of Frieda's projects in Morocco, which deals with the sexual and reproductive health of sex workers, is led by peers while project participants are involved in making decisions and shaping the programme. The project team provides practical help as well as legal support to women and lobbies to claim their rights and change laws that discriminate against sex workers who have children outside marriage. Participants acting as peer educators raise awareness in the community to reduce stigma. Through this programme, Frieda is contributing to changing power dynamics and transforming social structures.

## WHAT WE HAVE ACHIEVED

### A SPOTLIGHT ON **RESULTS**



Indigenous women in Peru attend literacy courses and leadership training

The following sections highlight facts, figures and results from the third year of implementation of KoGe's SDG 16+ programme. Short stories, voices from participants and examples of interventions complement the picture of what we have achieved in relation to our four expected outcomes:

- 1. Reduce all forms of violence
- 2. Rights to economic resources and basic services
- 3. Knowledge and skills to promote sustainable development
- 4. Social, economic and political inclusion

In 2023, the KoGe programme reached at least 800,000 people in 43 countries. KoGe members and partners contributed to reducing SGBV among 106,000 persons, fostered a more peaceful environment among 77% of partici- youth rights. pants in KoGe's worldwide peace programmes

and provided access to basic services in health and education to more than 600,000 especially vulnerable persons. Thanks to a focus on the economic, social and political inclusion of people left behind, marginalised and vulnerable persons gained more self-esteem and were able to improve their own income and the livelihood of their families while women and female youth were able to increase their decision-making power at the household level. More than 24,000 people were informed of their rights and trained to undertake advocacy and contribute to policy dialogues. In Colombia, for example, young people from YMCA, a partner organisation of Horyzon, designed and implemented social and political campaigns reaching more than 5,000 persons on subjects as varied as the prevention of violence and sexual abuse, mental health, ecology and

### **REDUCE ALL FORMS OF VIOLENCE OUTCOME 1**

KoGe focused on combatting SGBV, promoting the peaceful resolution of conflicts and protecting children from violence.

In 2023:

35,000 caregivers were trained in non-violent methods to raise girls and boys.



90,000 people participated in prevention activities in the field of SGBV.



More than 16,000 survivors of SGBV received counselling as well as medical and legal support.

At least 12,000 people participated in peacebuilding projects, with 77% stating afterwards that they perceived their environment as more peaceful.

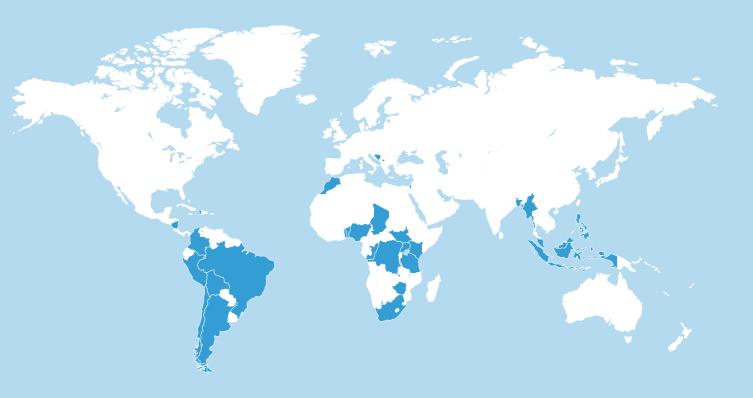
In total, more than 153,000 people were reached.



KoGe direct programme costs (without overhead): CHF 19,136,680 **Expenditures for outcome 1:** CHF 3,196,324







#### In 2023, we collaborated in 32 countries:

Argentina, Bolivia, Brazil, Chile, Colombia, Haiti, Nicaragua, Peru; Benin, Chad, Democratic Republic of the Congo, Kenya, Morocco, Nigeria, Republic of the Congo, South Africa, South Sudan, Tanzania, Togo, Uganda, Zimbabwe; Bosnia-Herzegovina, Kosovo; Israel, Lebanon, Palestine; Bangladesh, Hong Kong, Indonesia, Malaysia, Myanmar, Philippines

#### **Contributing to More Peaceful Election Processes**

define the legitimacy of governments and their institutions. Inclusive electoral processes are a means to empower vulnerable people, to prevent conflicts and to strengthen the social contract between the state and its citizens. Bringing people from different groups together in civic education trainings while combating election misinformation contributes to decreasing election violence. At the same time, promoting the right to vote to citizens left behind enhances political inclusion.

In the Democratic Republic of Congo, the Methodist Church, supported by Connexio develop, prepared women and young people to embrace an active role in the democratic process of the December 2023 elections. At the beginning of the campaign, around 150 moderators, many of them university students, were trained to be responsible for po-

Elections are a cornerstone of democracy and They underwent training to deepen their understanding of the complex electoral process and learned to provide general information while maintaining conflict sensitivity in a context marked by year-long tensions. They were also sensitised to the importance of accepting other opinions and encouraged to develop empathy. To give the moderators a platform in the parishes, local pastors were asked to make fifteen minutes available in their church services and to open up youth meetings and women's groups. Placide Ndjekambodi, the project manager, estimates that more than 15,000 people took part in the subsequent civic education events on the right to vote, facilitated by the women and young adults. The elections themselves were overshadowed by irregularities. The Catholic and Protestant churches had organised around 24,000 people to observe the elections, making them the litical education in their districts and parishes. largest players in the observation process.

### RIGHTS TO ECONOMIC RESOURCES **AND BASIC SERVICES**

**OUTCOME 2** 

KoGe focused on creating sustainable livelihoods (access to land and seed, agroecological practices, microfinance and water, sanitation and hygiene (WASH)) and delivering primary and preventive healthcare, basic education and vocational training for marginalised and vulnerable people.

In 2023:

More than **70,000 people** were reached with measures to improve sustainable livelihoods and 76% mentioned that they apply the knowledge gained and/or use the sustainable strategies learned.

67% 33%

More than 300,000 people had access to quality primary health care including prevention measures, treatment, psychosocial support and mother and child health. In addition, 250,000 consultations were conducted.



53% 14%

**63,000 people** successfully completed their basic education.





69%

31%

In total, almost **700,000** people were reached.

4,000 people completed their vocational training.

KoGe direct programme costs (without overhead): CHF 19,136,680 **Expenditures for outcome 2:** CHF 9,055,834



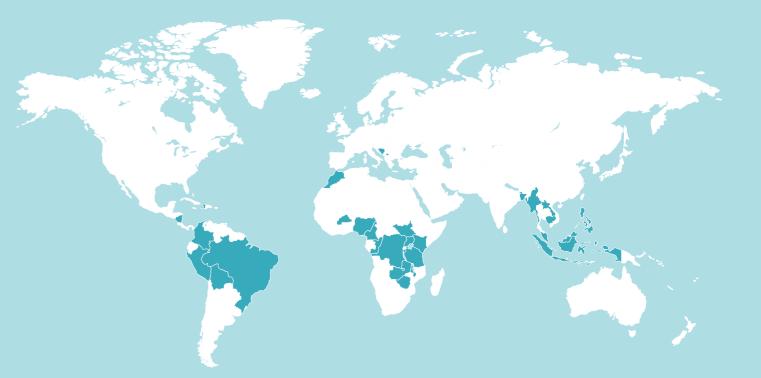












#### In 2023, we collaborated in 32 countries:

Bolivia, Brazil, Colombia, Haiti, Nicaragua, Peru; Burkina Faso, Burundi, Cameroon, Democratic Republic of the Congo, Kenya, Morocco, Malawi, Nigeria, Republic of the Congo, South Sudan, Tanzania, Uganda, Zambia, Zimbabwe; Bosnia-Herzegovina, Kosovo; Lebanon, Palestine; Bangladesh, Cambodia, Hong Kong, Indonesia, Laos, Malaysia, Myanmar, Philippines

#### Psychosocial Support and Vocational Training for LGBTQI+ Community Members

KoGe's work on basic services and economic resources and a key success factor for effecfected and fragile contexts. Several members and partners reported growing challenges for people's mental health, due either to ongoing conflicts, a dire economic situation or marginalisation. KoGe's interdisciplinary approaches to address issues of mental health, including in programmes related to sustainable livelihoods and education, are therefore crucial and have shown themselves to be effective.

In Brazil, where people from the LGBTQI+ community face multiple social and economic challenges, the Salvation Army provided holistic support services to this group, which

Psychosocial health is a cross-cutting topic in often suffers discrimination. The organisation successfully combined psychosocial support, such as individual and group or art therapy, tive education and improved quality of life, es- with life skills education and vocational trainpecially for marginalised people in conflict-af- ing. It also provided social, judicial, psychological and administrative services, including support for transgender migrants to make the courageous decision to legally change their gender identity and birth name. As a result of the combination of these services, participants in the project managed to overcome their fears of prejudice, successfully changed their documents and identity and even found jobs. Thanks to its interdisciplinary approach, the project significantly increased participants' psychosocial health and improved their livelihoods.

### **KNOWLEDGE AND SKILLS FOR** SUSTAINABLE DEVELOPMENT **OUTCOME 3**

KoGe focused on strengthening children and youth through life skills education, improving the quality of learner-centred education and the empowerment of citizens to advance their shared interests towards sustainable development.

In 2023:

34,000 children and youth participated in life skills education sessions. 53% of the sampled participants reported an improved quality of life thanks to the application of the skills learned.

59%

41%

More than 12,000 teachers, trainers, parents, caretakers and children were trained in children's rights or improved pedagogy and educational methods.



56% 44%

146 sustainable development initiatives (e.g. associations, trainings, advocacy campaigns and self-help groups) were launched.

In total, more than 46,000 people were reached.



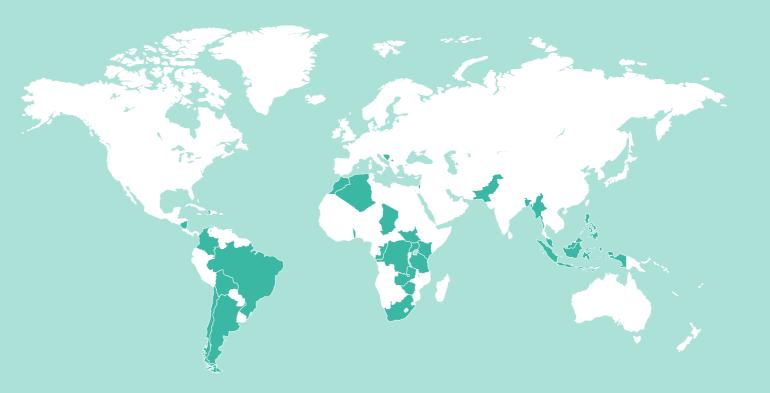
KoGe direct programme costs (without overhead): CHF 19,136,680 **Expenditures for outcome 3:** CHF 2,240,046











In 2023, we collaborated in 30 countries:

Argentina, Bolivia, Brazil, Chile, Colombia, Haiti, Nicaragua; Algeria, Chad, Democratic Republic of the Congo, Kenya, Morocco, Republic of the Congo, South Africa, South Sudan, Tanzania, Togo, Uganda, Zambia, Zimbabwe; Bosnia-Herzegovina, Kosovo; Israel, Palestine; Bangladesh, Indonesia, Malaysia, Myanmar, Pakistan, Philippines

#### **Leadership Skills for Indigenous Women**

lands experience racism, discrimination and At the same time, they often take on the role of head of the family as many men leave their families to look for work in mines or in the city locally. While these women are in great demand as "folklore objects" and adorn tourism labeled as ignorant and a "nuisance" when they try to secure access to infrastructure, village community.

Many Indigenous women in the Andean high- lives of Indigenous women. Participants reported better self-esteem, increased income machismo on an almost daily basis. Over 23% and a new distribution of roles in the houseof Peruvian women in rural areas are illiterate hold as well as more active political particiand inadequately informed about their rights. pation. More than 40% of the trainees took on leadership roles, participated in local and regional decision-making processes and carried out advocacy work. They helped lead the due to the lack of employment opportunities 2023 social protests in Peru and mandated a study on the local water crisis. They also assisted in updating and publishing the regional brochures in glossy pictures, they are often agenda of the Aymara-Quechua and Uros women of the Puno region to promote gender equality. During a monitoring visit to acwater, food and income for their families and company project staff to the closing activity of the year, the programme manager noticed In the Puno region surrounding Lake Tit- that participants were able to speak publicly icaca (Peru), the combination of literacy and that they now carried with them the seal courses with life skills and leadership training, used to stamp important documents such as as provided by the partners of Mission 21, has the ordinance on the water crisis, presented proven to have a very positive impact on the to the Mayor of Chucuito in November 2023.

# SOCIAL, ECONOMIC AND POLITICAL INCLUSION **OUTCOME 4**

KoGe focused on economic inclusion of all, social and political empowerment of vulnerable and marginalised groups and increased awareness of and respect for rights.

In 2023:

16,000 people participated in activities that promoted knowledge and skills in income-generating activities, entrepreneurship and saving and lending groups. 89% of participants surveyed reported a self-perceived increase in income.

69% 31%

More than **30,000 people** participated in activities that promoted social and political empowerment. 84% of the surveyed participants reported an increased participation in social and political processes.

60% 40%

24,000 people were informed and trained on rights, with a focus on rights of marginalised and vulnerable people.

59% 41%

In total, more than **70,000 people** were reached.



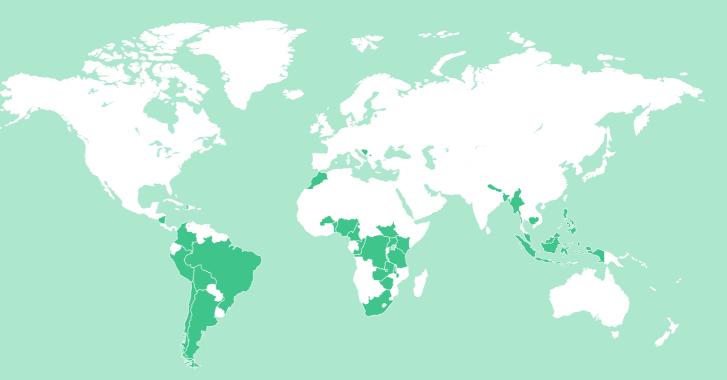
KoGe direct programme costs (without overhead): CHF 19,136,680 **Expenditures for outcome 4:** CHF 4,644,476











In 2023, we collaborated in 33 countries:

Argentina, Bolivia, Brazil, Chile, Colombia, Haiti, Nicaragua, Peru; Benin, Burkina Faso, Cameroon, Democratic Republic of the Congo, Kenya, Malawi, Morocco, Nigeria, Republic of the Congo, South Africa, South Sudan, Tanzania, Uganda, Zambia, Zimbabwe; Bosnia-Herzegovina, Kosovo; Palestine; Bangladesh, Cambodia, Indonesia, Malaysia, Myanmar, Nepal, Philippines

#### **Training for Female Trainers with Visual Impairment**

come-generating activities to cover their daily needs. In many countries, stigma and a lack of support services reinforce the hurdles they face. Better social and economic inclusion reduce the financial dependency of the persons concerned and have a positive impact on their self-esteem. Eventually, their status in the family and the community at large improves.

In Benin, MEB works with female trainers who live with a visual handicap. The trainers visit other visually impaired women and their families in pairs, provide psychosocial support and deliver training in income-generating activities. They tailor their support to the needs, interests and aptitudes of each individual client. Juliette, for instance, has two boys with visual impairment and a sighted girl. Juliette has suffered from various forms of abuse within the family. Two trainers visit ble tool for the trainers.

People with visual impairments face enor- her on a regular basis, offer her psychosocial mous challenges in gaining access to and support in a safe space and teach her how to completing education as well as running in- make liquid soap. Colette, one of the trainers visiting her, can simultaneously take a training course in entrepreneurship, take part in nutritional support sessions, and pass on the knowledge and skills she has acquired to other women with a visual impairment by providing them with psychosocial support. Juliette, too, can become a coach when she feels ready to undergo the training and provide support to her peers. The women participating in the project gain self-esteem, become financially independent and are sources of inspiration and motivation for other women. The NGO Bartimée decided to capitalise on its experience by producing a practical handbook aimed primarily at female trainers with sight impairments. The guide was finalised at the beginning of 2023 and was transcribed and printed in braille. It has proven to be a valua-

### FINANCIAL STATEMENTS 2023 BALANCE SHEET

	2023	2022
ASSETS		
Cash and cash equivalents	378,225	198,689
Receivables	113,126	0
Accrued income	0	0
Total current assets	491,351	198,689
Total fixed assets	0	0
TOTAL ASSETS	491,351	198,689
LIABILITIES		
Third-party liabilities	14,813	13,727
Liabilities to SDC	24,961	0
Accrued expenses and deferred income	10,000	10,000
Total current liabilities	49,774	23,727
Long-term provisions	0	0
Other long-term liabilities	100,001	100,001
Total long-term liabilities	100,001	100,001
Total restricted fund capital	266,463	24,961
Total acquired unrestricted capital	75,113	50,000
TOTAL LIABILITIES	491,351	198,689

### STATEMENT OF OPERATIONS

	2023	2022
INCOME		
Member contributions	24,999	25,000
Programme contribution SDC	7,044,000	7,044,000
Repatriation of SDC contributions programme phase 2021–22	-24,961	0
Total contributions	7,044,038	7,069,000
Other income	114	0
Total other income	114	0
TOTAL INCOME	7,044,152	7,069,000
EXPENSES		
Programme contribution to Frieda	803,000	817,000
Programme contribution to Connexio develop	274,000	282,051
Programme contribution to Horyzon	420,000	457,000
Programme contribution to International Blue Cross (IBC)	158,000	163,219
Programme contribution to Mission Evangélique Braille (MEB)	148,998	170,000
Programme contribution to Mission 21	2,379,000	2,471,555
Programme contribution to Salvation Army Switzerland	932,000	937,000
Programme contribution to Service de Missions et d'Entraide (SME)	258,576	333,933
Programme contribution to TearFund Switzerland	856,300	899,000
Total programme contributions to member organisations	6,229,874	6,530,758
Monitoring and evaluation	93,809	116,560
Quality management	155,932	131,070
Learning structure	99,376	100,583
KoGe project funding	31,000	84,700
Total support costs directly linked to the programme	380,117	432,914
Total administration and HR	167,324	159,797
TOTAL EXPENSES	6,777,315	7,123,469
OPERATING RESULT	266,837	-54,469
Financial result	-222	-222
OPERATING RESULT BEFORE CHANGE IN FUND CAPITAL	266,615	-54,691
Fund allocation	-7,044,000	-7,044,000
Fund withdrawal	6,802,497	7,123,691
Change in fund capital	-241,503	79,691
ANNUAL RESULT BEFORE ALLOCATION TO ORGANISATIONAL CAPITAL	25,113	25,000
Allocation to organisational capital	-25,113	-25,000
ANNUAL RESULT AFTER ALLOCATION TO ORGANISATIONAL CAPITAL	0	0

